The Honorable Harry Reid Senate Majority Leader United States Senate Capitol Building S-221 Washington, DC 20510-7020 Fax: (202) 224-7362

The Honorable Nancy Pelosi Speaker of the House United States House of Representatives Capitol Building H-232 Washington, DC 20515-6501 Fax: (202) 225-4188 The Honorable Mitch McConnell Senate Minority Leader United States Senate Capitol Building S-230 Washington, DC 20510-7010 Fax: (202) 224-2574

The Honorable John A. Boehner House Minority Leader United States House of Representatives Capitol Building H-204 Washington, DC 20515-6537 Fax: (202) 225-5117

Dear Congressional Leadership:

The 200 undersigned companies and trade associations write today to express our strong opposition to provisions in the Administration's budget to increase taxes on U.S. companies that are competing for business in international markets. Together, we provide millions of high-paying American jobs that depend on our ability to compete in the global economy.

Ninety-five percent of the world's consumers live outside of the United States. American companies seeking to serve these consumers rely on growth in these markets to restart economic growth and create jobs for Americans. In fact, 22 million Americans work for U.S. multinationals while millions of other Americans are employed by the thousands of small and medium-sized companies that supply and service U.S. multinationals.

American companies require only a level playing field in international tax policy. Unfortunately, the Administration's proposal to repeal "deferral" would impose a unilateral tax on the foreign earnings of American companies, upsetting the competitive balance between U.S. and foreign companies. This will result in a loss of jobs for Americans and serious negative impacts on the U.S. economy.

We strongly urge Congress to reject this budget proposal that would impair the global competitiveness of U.S. companies and harm American workers and the U.S. economy.

Sincerely,

Abbott Adobe Systems

Agilent Technologies, Inc. Air Products and Chemicals, Inc. Alcoa Allergan, Inc. **Altera Corporation** Alticor Inc. **Aluminum Association** American Apparel & Footwear Association American Axle & Manufacturing American Chemistry Council American Express Company Amphenol Corporation Apache Corporation Applied Materials, Inc. Arizona Manufacturers Council Atheros Communications, Inc. Avery Dennison **Ball Corporation Baxter Healthcare Corporation Bayer Corporation Biotechnology Industry Organization (BIO) BMC Software** Book Manufacturers' Institute, Inc. **Boston Scientific Corporation Bristol-Myers Squibb** Buckeye Technologies, Inc. **Business Roundtable Business Software Alliance** CA, Inc. CAP Worldwide Cargill Case New Holland Inc. Caterpillar Inc. **Celgene Corporation CIGNA** Corporation **Cisco Systems** CNL Financial Group, Inc. Colorado Business Roundtable ConAgra Foods, Inc. Con-way Inc. Cooper Tire & Rubber Company **ConocoPhillips Company** 

Cree Inc. Deere & Company Dell Inc. **Diebold Incorporated Dow Corning Corporation Duke Energy Corporation** DuPont Eastman Chemical Company Eaton Corporation eBay Inc. ECOLAB **Edwards Lifesciences Corporation** Eli Lilly and Company Eliokem, Inc. **EMC** Corporation Emergency Committee for American Trade (ECAT) Emerson Financial Executives International's Committee on Taxation **Flowserve Corporation** Fluor **FMC** Corporation FMC Technologies Inc. Fortune Brands, Inc. **Gates Corporation General Electric General Mills Goodrich Corporation** Graco Inc. **Grocery Manufacturers Association** Guardian Industries Corp. Harsco Corporation Hewlett-Packard Company Honeywell Hospira, Inc. Hutchinson Technology Inc. i2 Technologies, Inc. **IDEX** Corporation Illinois Technology Association (ITA) ImClone Systems Corporation INDA – Association of the Nonwoven Fabrics Industry Indiana Manufacturers Association Informatica Corporation

Information Technology Industry Council Intel Corporation **International Business Machines Corporation** International Paper Co. Intersil Corporation ITT Johnson & Johnson Johnson Outdoors, Inc **Kimberly-Clark Corporation** Kodak Kohler Co. **Kraft Foods** Lexmark International, Inc. Lincoln Electric Holdings Inc. Lord Corporation Louisiana Technology Council LSI Corporation **Macrovision Solutions Corporation** Mars, Incorporated **MASCO** Corporation McCormick and Company, Inc. McDermott International, Inc. McDonald's Corporation **McKesson Corporation** Mead Johnson Nutrition Company MeadWestvaco Corporation Medical Device Manufacturers Association Merck & Co., Inc. Metal Powder Industries Federation **Microsoft Corporation** Millipore Corporation Mississippi Manufacturers Association Motorola, Inc. NACCO Industries, Inc. NASDAQ OMX National Association of Manufacturers National Foreign Trade Council National Gypsum Company National Mining Association Navistar International Corporation New York Life Insurance Company Northrop Grumman Corporation

**Oracle Corporation** Owens-Illinois, Inc. Partnership for New York City Peabody Energy Pentair, Inc. PepsiAmericas, Inc. Pepsi Co, Inc. Pfizer Inc. Philip Morris International Inc. Plexus **PPG Industries** Praxair, Inc. Procter & Gamble Prudential Quest Software, Inc. **Rockwell Automation Rockwell Collins** Ruan Transportation Management Systems, Inc. S.C. Johnson & Son, Inc. Sabre Holdings Corporation Sara Lee Corporation SAS Schering-Plough Corporation Schneider Electric North America Schwan Food Co. Semi Conductor Industry Association Sensient Technologies Corporation Sigma-Aldrich Corporation Silicon Valley Leadership Group Software Finance and Tax Executives Council SpiritAero Square D Company St. Jude Medical Symantec Corporation TechAmerica, formed by the merger of the Information Technology Association of America (ITAA) and AeA TechNet Technitrol, Inc. Technology CEO Council **Terex Corporation** Texas Instruments Textile Care and Allied Trades Association

Textron Inc. The Adhesive and Sealant Council, Inc. The Association for Manufacturing Technology The Brink's Company The Carpet and Rug Institute The Coca-Cola Company The Dow Chemical Company The Manitowoc Company, Inc. The Marmon Group LLC The McGraw-Hill Companies The Pepsi Bottling Group The Soap and Detergent Association The Stanley Works The Tax Council The Timken Company The West Virginia Roundtable, Inc. **Tomkins Corporation Travel Goods Association Tupperware Brands Corporation** U.S. Chamber of Commerce

- United States Council for International Business
- United States Steel Corporation
- United Technologies Corporation
- Utah Manufacturers Association
- Utah Technology Council
- VF Corporation
- WESCO Distribution Inc.
- Whirlpool Corporation
- Wyeth
- **Xerox Corporation**
- YUM! Brands
- Zimmer, Inc.
- c: United States House of Representatives United States Senate